

# Long-Term Vision of the RAIZNEXT Group

## RAIZNEXT Group V-2032

### RAIZNEXT Corporation

Teruhiko Mouri  
Representative Director,  
President

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# Contents

<b>i</b>	<b>Introduction</b> -----	<b>P.3</b>
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<b>ii</b>	<b>Long-Term Vision of the Raiznext Group</b> (Raiznext Group V-2032) -----	<b>P.4</b>
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<b>i.</b>	Background to Formulation (Changes in Medium- to Long-Term Business Environment) -----	<b>P.5</b>
<b>ii.</b>	Plan Direction  Aimed at the Vision for 2032 -----	<b>P.6</b>
<b>iii.</b>	Basic Policies for Realizing the Long-Term Vision -	<b>P.8</b>
<b>iv.</b>	Precautionary Statement -----	<b>P.9</b>



# Introduction



Representative Director, President

Teruhiko Mouri

I would like to express my sincere gratitude for your continuing support.

The Company has formulated its Second Mid-Term Business Plan: RAIZNEXT SYNERGY POWER for the period from fiscal 2021 to fiscal 2024. As a result of the merger in July 2019, the Company started a new beginning as RAIZNEXT Corporation. In the First Mid-Term Business Plan, we set a theme of "Integration for generating synergistic effects," and we have been working on system and internal integration for the past two years. However, this Mid-Term Business Plan will be a period of full-scale "Generation of synergistic effects," so it can be said that RAIZNEXT starts from now in the true sense of the term.

In addition, in March 2021, the RAIZNEXT Group formulated "**RAIZNEXT Group V-2032**" as its long-term vision setting out what the Group wants to be by 2032 (the final fiscal year of the Fourth Mid-Term Business Plan). As well as representing the word **V**ision, the letter "**V**" incorporates our aspirations to be a company which can provide more **v**aluable services with **v**itality and allows employees to work with satisfaction.

The RAIZNEXT Group has not set out a long-term vision before. However, anticipating the advent of a carbon-neutral society, which the Japanese government aims to realize by 2050 and the progress of the digital revolution, we considered it necessary to prepare urgently for a new era of transformation. Accordingly, the Mid-Term Business Plan will also be the first step for achieving our long-term vision.

We believe the Group's mission is to fulfill our social responsibilities as a company involved in the energy sector and provide maximum customer value while sharing our vision with all stakeholders and developing together.

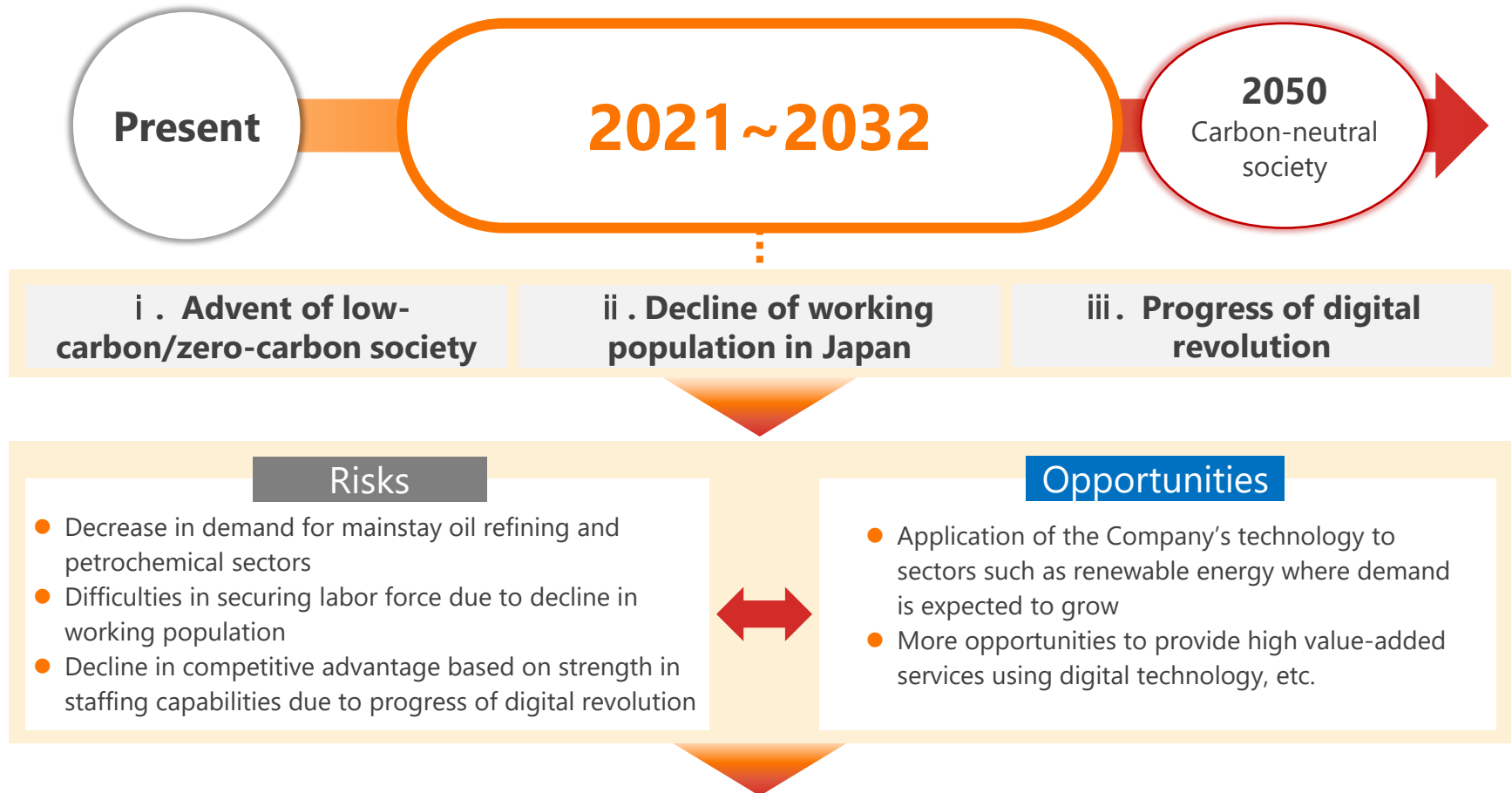
I look forward to your continuing support.



# Long-Term Vision of the RAIZNEXT Group (RAIZNEXT Group V-2032)

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# i Background to Formulation (Changes in Medium- to Long-Term Business Environment)



**Formulate business plan that uses “change” as “opportunity for growth”  
given the severity and risks of the business environment**

## ii Plan Direction: Aimed at the Vision for 2032

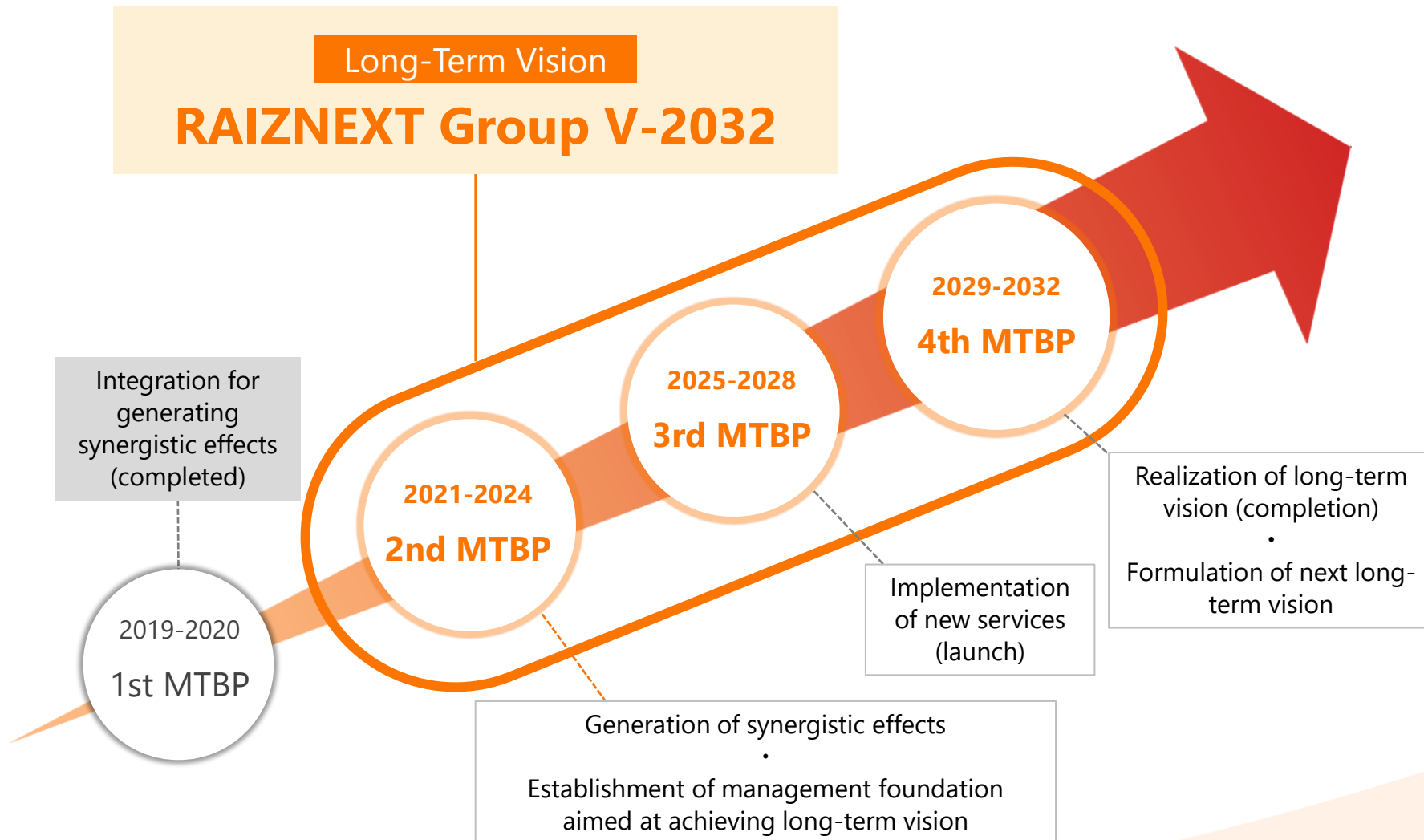
Long-Term Vision

**RAIZNEXT Group V-2032**

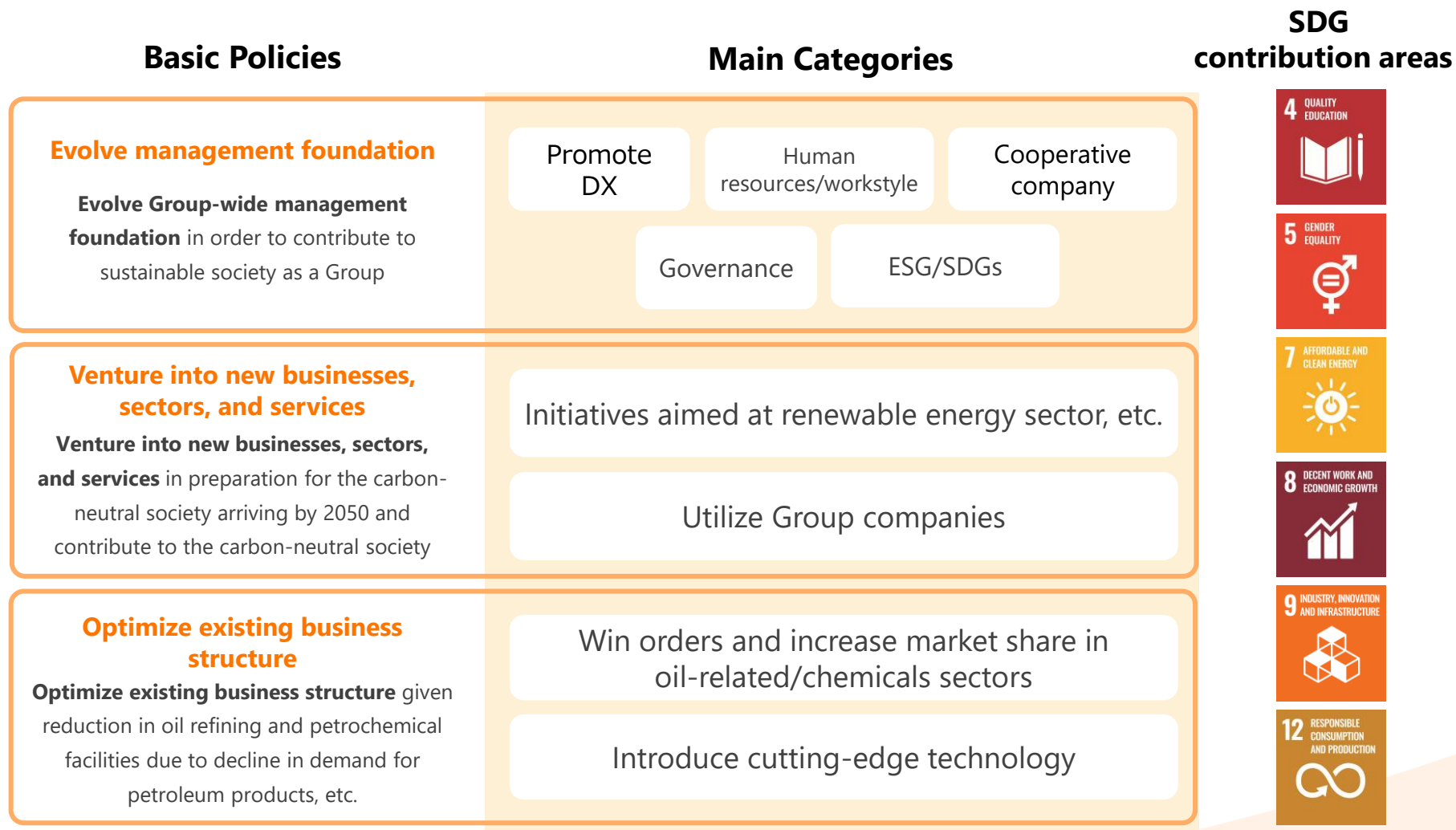
# **Toward advanced plant services in changing times**

- We will fulfill our social responsibilities as a company involved in the energy sector and contribute to the realization of a carbon-neutral society.
- We will constantly introduce and refine the latest technology to continue providing maximum customer value in maintenance and engineering together with our partners.
- We will aim to be a company that enables employees to work with satisfaction, taking pride in playing a central role in maintaining the stable operation of plant that supports people's lives.

## ii Plan Direction: Aimed at the Vision for 2032



# iii Basic Policies for Achieving the Long-Term Vision





## **iv** **Precautionary Statement**

The management policy, strategies, and figures related to forward-looking statements in these materials have been prepared based on the judgement of the Company's management using information available as of the date of publication.

There are also risks and uncertain factors, and actual results may differ significantly from forecasts due to the economic environment for business, changes in demand, customer preferences and other factors.